

Strategic Dimensions of Staff Mobility @ TUM

Workshop: "Strategic approach towards staff mobility"

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TUM Agenda 2030

"...the modernisation of the administration is now becoming a central key objective in the overall strategy" (Excellence Strategy at TUM, 12/2018)

- Customer-oriented services
- Digital transformation
- International conditioning of administrative staff





Dimensions of Skills/Career Development



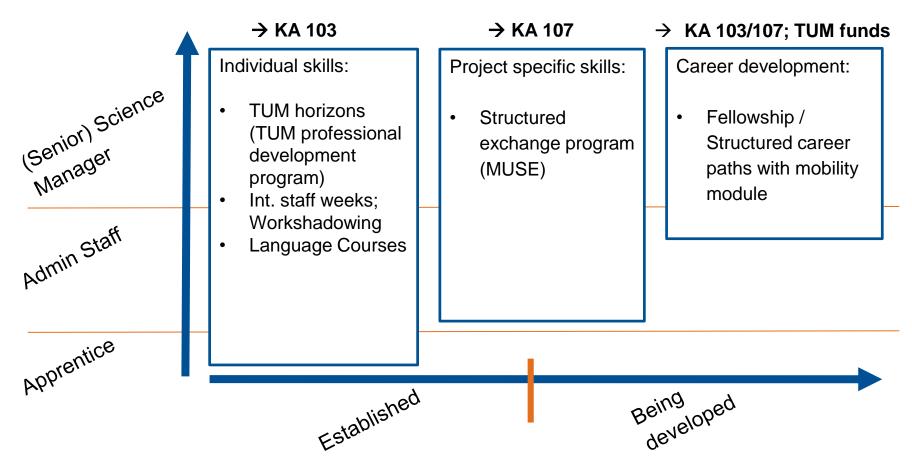
Advanced/ Structured career development

Individual skills development



Internationalisation of TUM Administration

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Individual Skills Development – KA 103

Programs/ formats



- TUM horizons: Infosession on KA 103 as part of TUM's professional development program (for individual work shadowing, etc.)
- Centrally structured language course program (language course @TUM + stay abroad)

Value proposition



- TUM-wide dissemination of well-known professional development programs (skills/language development)
- Professional development "packages"
 - Infosession with hands-on information on application procedure, identification of hosts, individual program development
 - Language development: two modules, one application

Target groups



- All TUM employees
- TUM horizons: focus on science supporting staff



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Project Specific Skills Development – KA 107

Program/ format



- Munich Staff Exchange Program (MUSE)
 - Year long program including intercultural training, pre-departure webinar, staff delegation abroad @ KA 107 partner; returnee seminar
 - Reciprocal visit of partner delegation the following year
 - Anchor: existing cooperation project between university partners

Value proposition



- Centrally structured program including cohort format
 → "easy access" for admin staff
- Cooperation project specific skill development clear added value for admin units beyond intercultural experience
- University partnership enhancing program multi-level approach (academic and administration)

Target groups



- Administrative staff
 - focus on "traditional" admin units: human resources, finance department, legal department, etc.



Steps to Strategic Use of Staff Mobility



→ Seek university leadership support/use momentum of leaderhsip

initiatives

→ Identify "added value" with heads of admin units

- → Embedded in university wide career development system
- → Part of career path performance review

- → Connect with units responsible for skills development (language center; center for life long learning)
- → Develop/structure multilevel packages for personal development, including mobility modules



Thank you for your attention!

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